



**ROCKROSE**  
ENERGY

## Interim results

24 September 2019

Opportunities. *Enhanced.*

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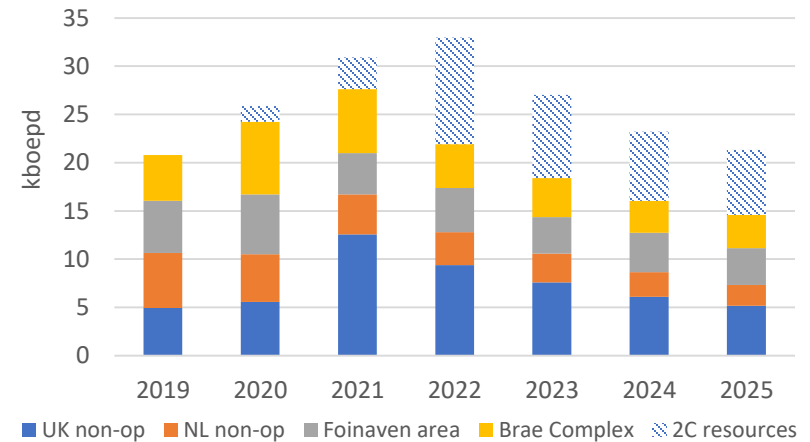
# Introduction



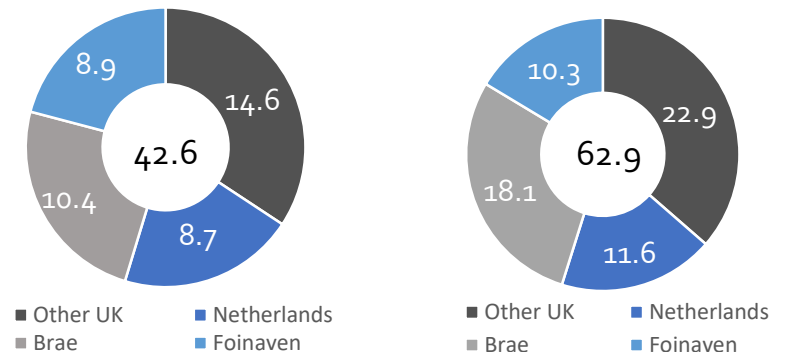
- **North Sea oil and gas independent founded in 2015**
  - Designed to do business in the harsh environment of sub-\$50 per barrel oil prices
  - Standard listing on the Main Market of the London Stock Exchange
  - Market Capitalisation >US\$300m\*
  
- **Four years of rapid growth**
  - Built through a series of acquisitions
  - Pro forma H1 2019 production ~22,000 boepd
  - Audited 2P reserves of 62.9 Mmboe plus estimated 2C resources of 24.7 MMboe
  
- **Cash generative with a strong balance sheet**
  - Pro forma adjusted EBITDA US\$116m in H1 2019
  - Net cash position of US\$368m (US\$86m restricted) at 31 August 2019
  - Total dividend of 85p/share (60p interim, 25p final) anticipated for FY 2019

\* At the close of business on 23<sup>rd</sup> September 2019

## Production profile



## 1P & 2P Reserves (MMboe)

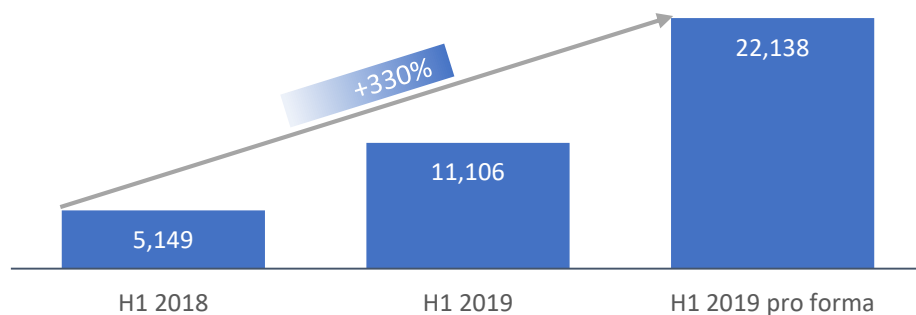


Source: July 2019 RockRose Energy Competent Persons Report (ERCE), Company estimates

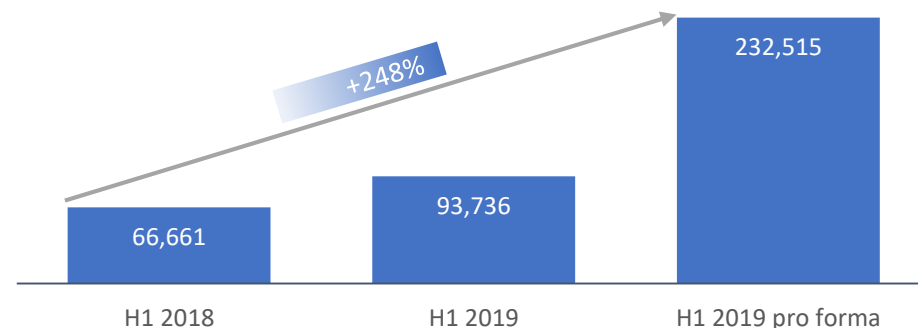
Opportunities. *Enhanced.*

# First half highlights

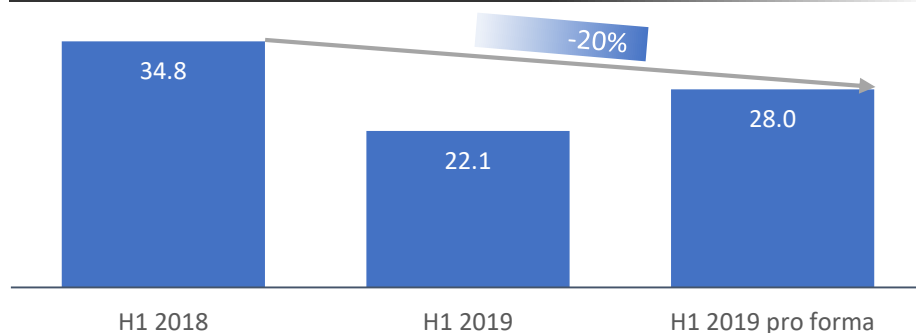
## Production (boepd)



## Revenue (\$000)



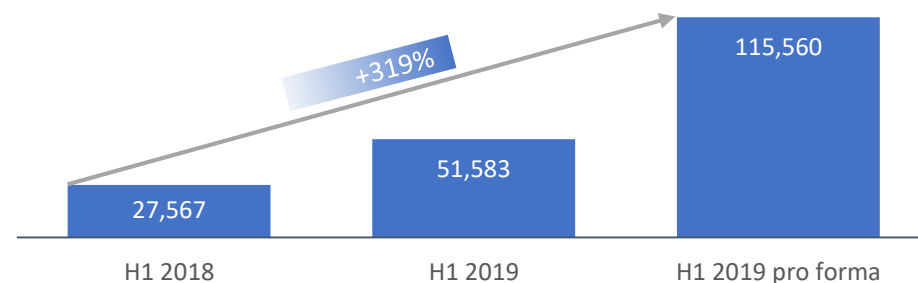
## Unit Opex<sup>1</sup> (\$/boe)



1. Non-IFRS measures. Refer to the alternative performance measures definition within the glossary to the half-year financial report.

- Regular dividend initiated – 60p/share interim declared, 25p/share final anticipated.

## EBITDA<sup>2</sup> (\$000)



2. Adjusted EBITDA is calculated on a business performance basis. Refer to the alternative performance measures definition within the glossary to the half-year financial report.

- Pro forma 2P reserves of 63 MMboe at 31 March 2019, net cash of \$368 million at 31 August 2019.



# Outlook



## West Brae

- Noble Houston Colbert to drill two infill wells starting November 2019
- WPGZ and WPOZ are expected to help boost Brae Complex output by c.2,000 boe/d (net) in 2020

## AB Block

- Sanction of A15 and B10 anticipated in mid-2020
- Production of c.15 MMcf/d (net) in 2022



## Blake

- Life extension project includes two new wells
- Cessation of production delayed by 5 years to 2029

2021  
H1

## Arran

- Shell-operated project is on schedule and under budget
- Expected to add >6,000 boe/d (net)



*Photographic Services, Shell International Ltd.*

2021  
H2



## Central Brae

- Planning a new well to be onstream by end-2021
- Anticipated to add 800 b/d and 1.7 MMbbl of 2P (net)

2022  
H1

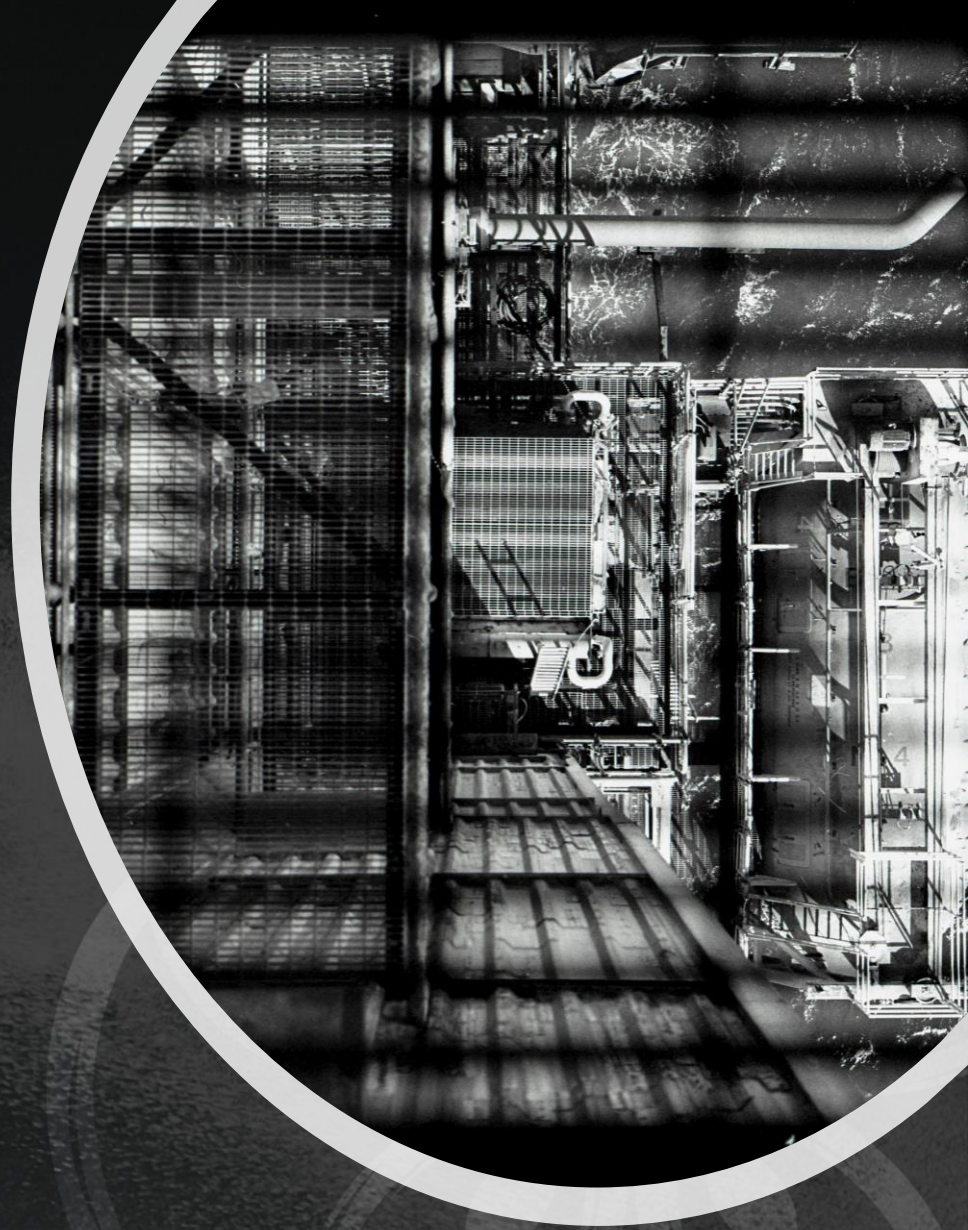
## Tain

- Operator is on schedule for FID in mid-2020
- Tie-back to Bleo Holm FPSO with first oil in 2022



# Marathon acquisition

- A transformational deal
- Brae & Foinaven

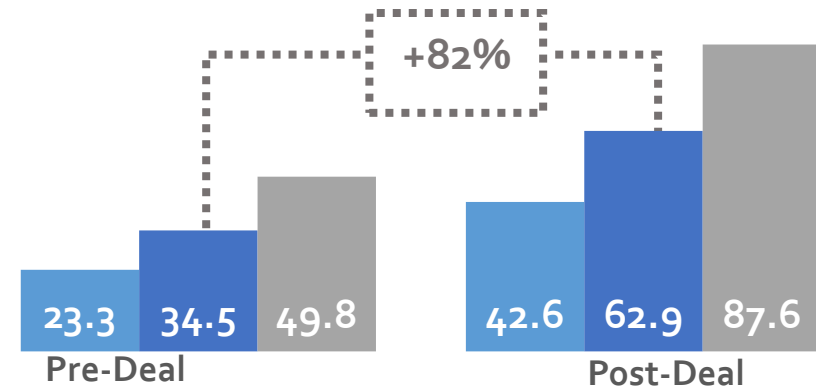




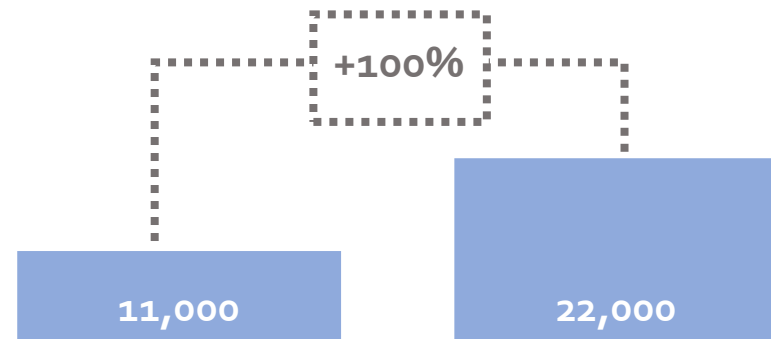
# A transformational deal

- In February 2019, RockRose signed an agreement to buy Marathon Oil UK and Marathon Oil West of Shetland
- The deal completed on 1st July 2019 and added interests in the Brae complex and the Foinaven area to RockRose's portfolio
- This was a material transaction for the Company:
  - **Doubled pro forma H1 production** from ~11,000 boepd to ~22,000 boepd
  - **Raised audited 2P reserves by 82%** from 34.5 MMboe to 62.9 MMboe
- Increased RockRose's estimate of its 2C resources by 65% to 24.7 MMboe

Reserves 1P/2P/2P+2C (Mmboe)



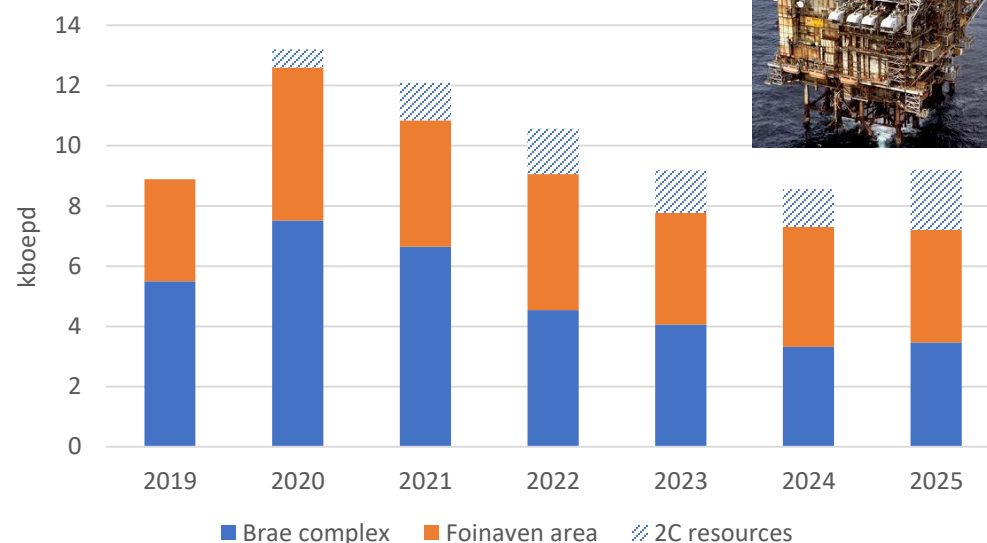
H1 2019 net production (boepd)



# Brae & Foinaven

- West Brae, Central Brae, and South Brae utilise the Brae Alpha platform. RockRose does not expect them to cease production for over a decade
- Working with the operator of the Foinaven area, RockRose sees significant potential to increase reserves by extending the life of the FPSO and pursuing opportunities within the field itself
- In the Brae complex, RockRose is targeting over 4 Mmboe (net) of 2C resources through a combination of well workovers and infill drilling
- Two infill wells will boost production from the Brae complex in 2020, while Foinaven will benefit from greater uptime after an extended maintenance shutdown in 2019

Production profile (net)



| Asset / Field | RockRose interest | Net RockRose Oil and Gas Reserves as at 31/03/2019 |            |                 |            |                 |            | Total Field Net Reserves as at 31/03/2019 |             |             |
|---------------|-------------------|--|------------|-----------------|------------|-----------------|------------|---|-------------|-------------|
|               |                   | 1P   |            | 2P              |            | 3P              |            | 1P  | 2P          | 3P          |
|               |                   | Liquids (MMstb)                                    | Gas (Bscf) | Liquids (MMstb) | Gas (Bscf) | Liquids (MMstb) | Gas (Bscf) | (MMboe)                                   | (MMboe)     | (MMboe)     |
| Brae complex  | 26.0 – 40.0%      | 9.2  | 6.7        | 16.8            | 7.8        | 20.6            | 8.8        | 10.4                                      | 18.1        | 22.1        |
| Foinaven area | 20.0 – 47.0%      | 8.8  | 0.9        | 10.1            | 1.0        | 11.7            | 1.0        | 8.9                                       | 10.3        | 11.8        |
| <b>Total</b>  |                   | <b>18.0</b>  | <b>7.6</b> | <b>26.9</b>     | <b>8.8</b> | <b>32.3</b>     | <b>9.8</b> | <b>19.3</b>                               | <b>28.4</b> | <b>33.9</b> |



# Other key assets

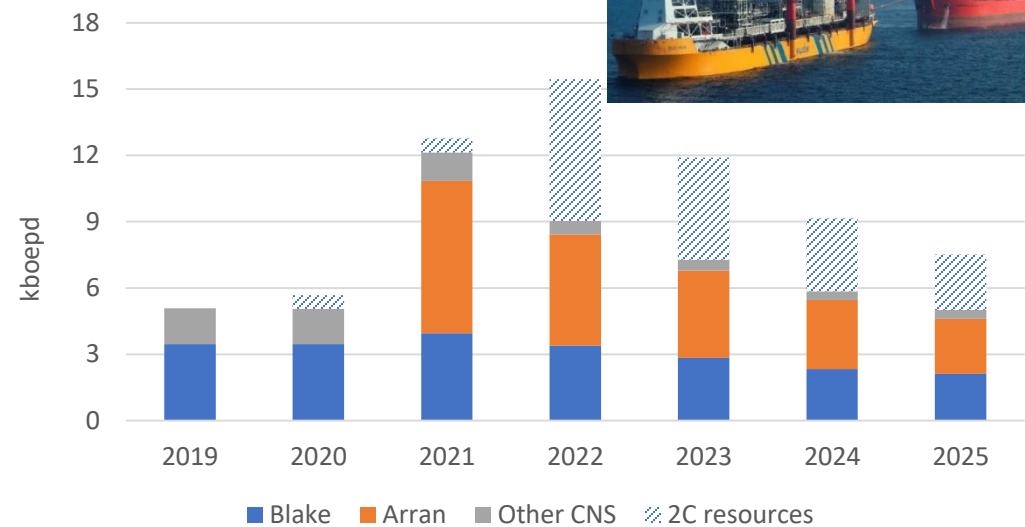
- Central North Sea
- Netherlands



# Central North Sea

- The Blake field is divided into two areas that utilise a single FPSO. The Blake channel and the Blake flank previously produced at rates of up to 61,000 boepd and 13,000 boepd respectively
- The partners are investing over £200m (gross) to extend the life of the field by 5 years to the end of 2029. This will recover a further 12 MMbbl (gross) and facilitate the development of the Tain oil field
- The Arran gas/condensate field is being developed at a cost of ~£300m. It is a ~60 km subsea tie-back to the Shearwater platform. Both assets are Shell-operated
- Arran is expected to come onstream in the first half of 2021. Production is forecast to peak at over 22,000 boepd (gross) from 2P reserves of over 30 MMboe (gross)

Production profile (net)



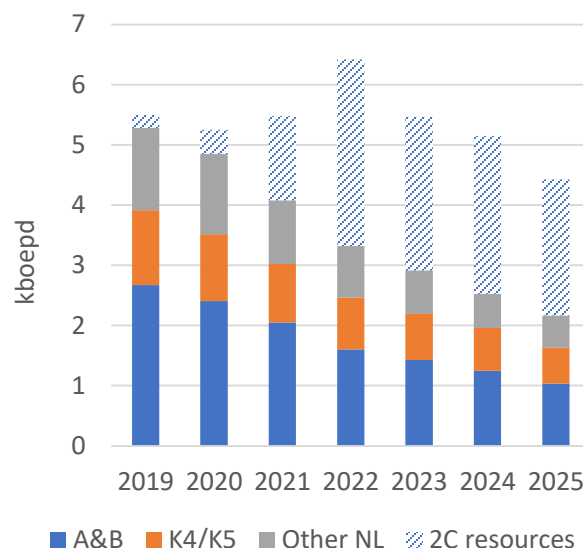
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|---------------|-------------------|--|-------------|-----------------|-------------|-----------------|-------------|---|-------------|-------------|
|               |                   | 1P   |             | 2P              |             | 3P              |             | 1P  | 2P          | 3P          |
|               |                   | Liquids (MMstb)                                    | Gas (Bscf)  | Liquids (MMstb) | Gas (Bscf)  | Liquids (MMstb) | Gas (Bscf)  | (MMboe)                                   | (MMboe)     | (MMboe)     |
| Blake         | 30.8%             | 7.6  | -           | 10.5            | -           | 14.3            | -           | 7.6                                       | 10.5        | 14.3        |
| Arran         | 30.4%             | 1.4  | 18.8        | 2.8             | 38.9        | 5.2             | 71.7        | 5.1                                       | 9.5         | 17.6        |
| Other         | Various           | 1.2  | 0.4         | 2.0             | 1.1         | 2.8             | 1.7         | 1.3                                       | 2.2         | 3.1         |
| <b>Total</b>  |                   | <b>10.2</b>  | <b>19.2</b> | <b>15.3</b>     | <b>40.0</b> | <b>22.3</b>     | <b>73.4</b> | <b>14.0</b>                               | <b>22.2</b> | <b>35.0</b> |



# Netherlands

- The A&B Blocks are operated by Petrogas and comprise three producing shallow gas fields that utilise a Central Processing Platform (CPP). In 2018, gross production averaged 112 MMcf/d
- Petrogas has pursued a phased development approach and RockRose expects the A15 and B10 discoveries to come onstream in 2021 and 2022
- The K4b-K5a blocks are operated by Total and contain eight producing gas fields that have been developed with a CPP plus five unmanned wellhead platforms
- There is infill drilling potential on K4b-K5a, where gross production in 2018 averaged 66 MMcf/d

Production profile (net)



| Asset / Field | RockRose Interest | Net RockRose Oil and Gas Reserves as at 31/03/2019 |             |                 |             |                 |             | Total Field Net Reserves as at 31/03/2019 |             |             |
|---------------|-------------------|--|-------------|-----------------|-------------|-----------------|-------------|---|-------------|-------------|
|               |                   | 1P   |             | 2P              |             | 3P              |             | 1P  | 2P          | 3P          |
|               |                   | Liquids (MMstb)                                    | Gas (Bscf)  | Liquids (MMstb) | Gas (Bscf)  | Liquids (MMstb) | Gas (Bscf)  | (MMboe)                                   | (MMboe)     | (MMboe)     |
| A&B Blocks    | 14.6%             | -  | 21.6        | -               | 29.6        | -               | 37.5        | 3.8                                       | 5.1         | 6.5         |
| K4/K5 Blocks  | 7.0%              | 0.4  | 16.7        | 0.5             | 18.3        | 0.6             | 20.7        | 3.0                                       | 3.2         | 3.7         |
| Other         | Various           | 1.6  | 2.5         | 2.7             | 3.8         | 3.2             | 5.1         | 2.1                                       | 3.2         | 4.0         |
| <b>Total</b>  |                   | <b>2.0</b>   | <b>40.8</b> | <b>3.2</b>      | <b>51.7</b> | <b>3.8</b>      | <b>63.3</b> | <b>8.9</b>                                | <b>11.5</b> | <b>14.2</b> |

Source: July 2019 RockRose Energy Competent Persons Report (ERCE)



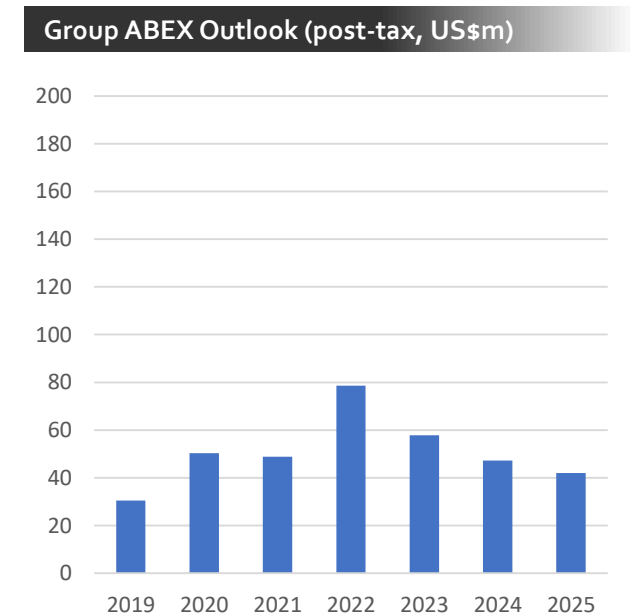
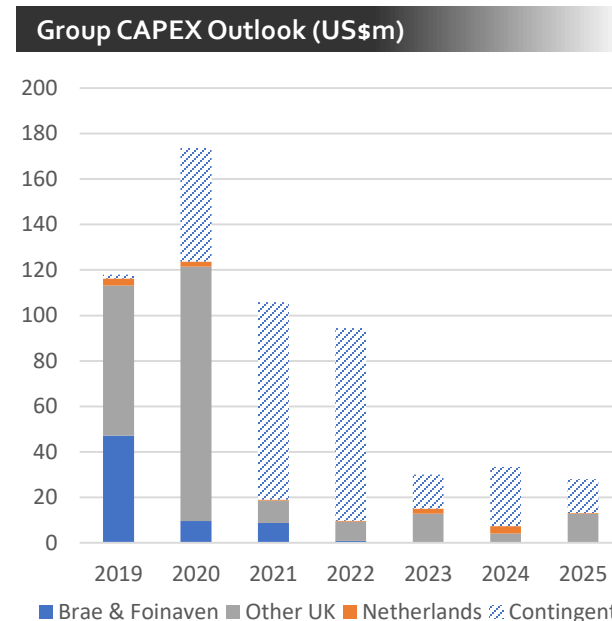
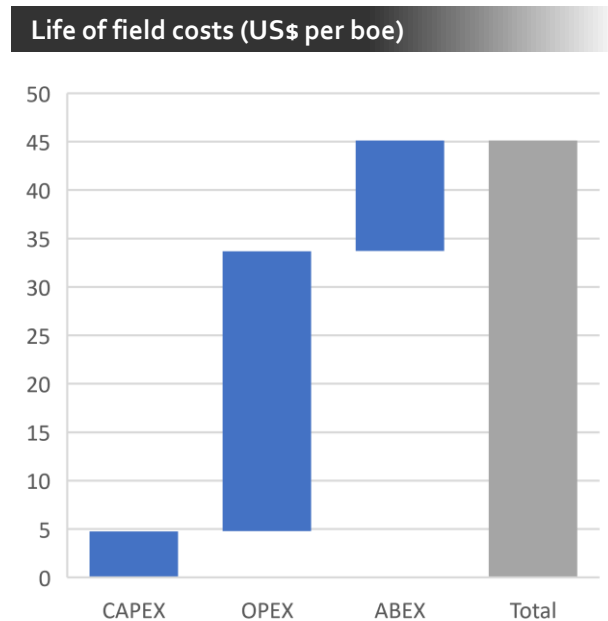
# Financial position

- Strong balance sheet
- Costs under control
- Share price performance & ownership



# Costs consistent with strategy

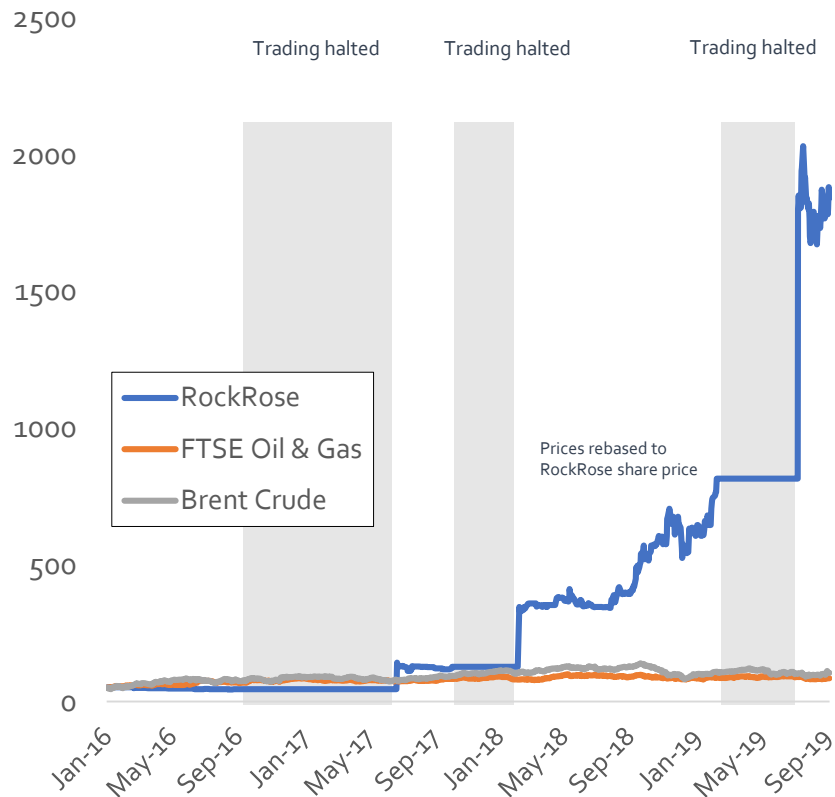
- Cost profiles from ERCE CPR plus RockRose's estimates of Brae Complex abandonment expenditure (ABEX)
- ABEX per boe would fall by ~20% if all 2C resources were converted to reserves
- ABEX covered by tax paid history
- Bulk of CAPEX in 2019 and 2020 is for the Arran development



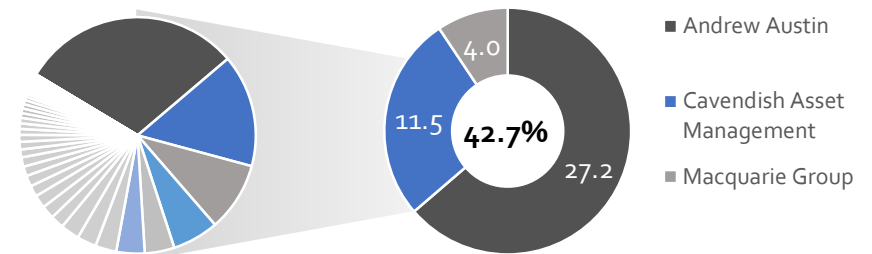
Source: July 2019 RockRose Energy Competent Persons Report (ERCE), RockRose Energy estimates.

# Share Price Performance and Ownership

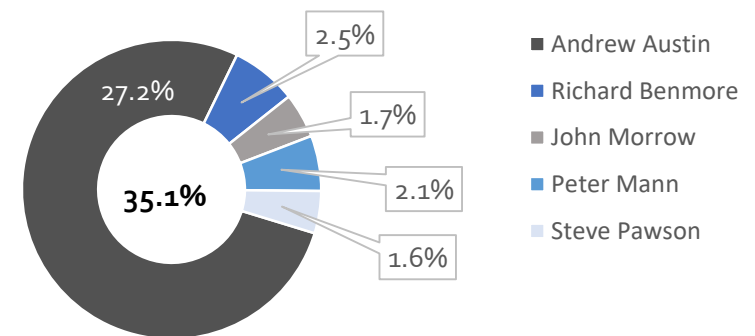
## Share Price Performance



## Major Shareholders



## Director's and Senior Management Shareholding





# Environmental, Social & Governance

## LIFE CRITICAL EXPECTATIONS

|   |   |
|---|---|
|  <p><b>DRIVING</b><br/>Follow safe driving practices when operating on-road vehicles</p> <ul style="list-style-type: none"> <li>✓ I always wear a seat belt</li> <li>✓ I never use a phone or mobile device when driving</li> <li>✓ I am fit to operate my vehicle</li> <li>✓ I drive in a safe manner, respecting motor vehicle laws</li> </ul>  |  <p><b>HOT WORK</b><br/>Control flammables and ignition sources</p> <ul style="list-style-type: none"> <li>✓ I confirm O&amp;Ls at the location of the work</li> <li>✓ I confirm combustibles and flammables are protected or at a safe distance from the work</li> <li>✓ I confirm that energy sources are isolated and the work environment is prepared for hot work</li> <li>✓ I utilise a Fire Watch when performing tasks producing hot work outside of designated safe working or burning areas</li> </ul>               |
|  <p><b>CONFINED SPACE ENTRY</b><br/>Obtain authorisation before entering a confined space</p> <ul style="list-style-type: none"> <li>✓ I never enter a confined space without authorisation</li> <li>✓ I confirm that initial and continuing atmospheric monitoring is conducted</li> <li>✓ I confirm that an attendant is standing by and rescue provisions are in place</li> </ul>  |  <p><b>EXCAVATION</b><br/>Obtain authorisation before initiating or entering an excavation</p> <ul style="list-style-type: none"> <li>✓ I never excavate without a valid site licence</li> <li>✓ I never enter an excavation until an Excavation Competent Person has performed an on-site review &amp; protective measures are in place</li> <li>✓ I confirm rescue provisions are in place when entering an excavation</li> <li>✓ I confirm that there is no residual or stored energy prior to starting the task</li> </ul> |
|  <p><b>WORK AT HEIGHTS</b><br/>Protect yourself from falls when working unprotected at height</p> <ul style="list-style-type: none"> <li>✓ I use appropriate fall protection equipment</li> <li>✓ I maintain 100% tie-off</li> </ul>  |  <p><b>ENERGY ISOLATION</b><br/>Verify isolation and zero energy before work begins</p> <ul style="list-style-type: none"> <li>✓ I identify all hazardous energy sources associated with the task</li> <li>✓ I confirm that hazardous energy sources have been isolated, locked, and tagged following lock and key control requirements during the task</li> <li>✓ I confirm that there is no residual or stored energy prior to starting the task</li> </ul>  |
|  <p><b>MECHANICAL LIFTING</b><br/>Plan lifting operations and control the area</p> <ul style="list-style-type: none"> <li>✓ I confirm that all equipment and rigging have been inspected and are fit for purpose</li> <li>✓ I only operate equipment that I am qualified to use</li> <li>✓ I establish and obey buffer and exclusion zones</li> <li>✓ I never walk under a suspended load or lift loads over personnel</li> </ul> |  <p><b>LINE OF FIRE</b><br/>Keep yourself and others out of the line of fire</p> <ul style="list-style-type: none"> <li>✓ I establish and obey buffer and exclusion zones</li> <li>✓ I secure tools and work materials to prevent dropped objects</li> <li>✓ I position myself to avoid known hazards related to:                     <ul style="list-style-type: none"> <li>• Dropped objects</li> <li>• Pressure Releases</li> <li>• Vehicles and Heavy Equipment</li> </ul> </li> </ul>                                     |
|  <p><b>SAFETY SYSTEM OVERRIDE</b><br/>Obtain authorisation before overriding or bypassing safety systems</p> <ul style="list-style-type: none"> <li>✓ I use safety systems which apply to the task</li> <li>✓ I obtain authorisation before overriding or bypassing safety systems</li> </ul>   |  <p><b>WORK AUTHORISATION</b><br/>Work with a valid Work Permit when required</p> <ul style="list-style-type: none"> <li>✓ I identify activities necessitating a Work Permit including Hot Work, Confined Space Entry, and Excavation Entry when required</li> <li>✓ I never begin an activity requiring a Work Permit before confirming with the Permit Issuer that all conditions of the permit are in place</li> </ul>  |

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## Acting responsibly

- RockRose emphasises operating responsibly and constantly strives to surpass industry standards. Doing so is critical to the long-term success of the business
- As operator of the of the Brae area, RockRose will endeavour to maintain or improve existing environmental policies and procedures
- RockRose has stringent, industry-leading policies in place to identify and control the risks posed to the health and safety of those working on our sites
- RockRose believes in providing its staff with secure working conditions, equal opportunities, competitive employment terms, and career development opportunities

## Code of Business Conduct

"It is vital that each and every one of us makes a personal commitment to uphold the highest level of ethics and business integrity and act in accordance with the Code of Business Conduct."

THIS DOCUMENT IS A SUMMARY OF ROCKROSE ENERGY'S CODE OF BUSINESS CONDUCT ("CODE"). REVIEW THE CODE OR CONTACT ONE OF THE RESOURCES LISTED BELOW FOR MORE INFORMATION.

**IF I HAVE UNRESOLVED RESPONSIBILITIES, WE ARE ALSO RESPONSIBLE FOR:**

- Complying with the Code
- Seeking guidance about the Code as needed
- Promptly reporting any unethical action or potential Code violation to any of the resources listed in the Code
- Fully participating with RockRose Energy in implementation of the Code, including completing Confidential training and certification and taking any Remedial Action Investigation or Audit
- Promptly notifying for good faith reporting of actual or potential Code breaches

**ANTI-BRIBERY & CORRUPTION**

RockRose Energy will not tolerate bribery or corruption in any form. We are prohibited from giving, offering to pay, agreeing to pay, promising to pay or authorising any third party to pay a bribe to someone with RockRose Energy's business or activity.

We are prohibited from demanding, soliciting, or receiving a bribe. We must also accurately, honestly, and accurately report in financial records, accounting and fully report RockRose Energy's activities.

We must immediately report any payment, offer, agreement, or bribe to receive or accept a bribe to RockRose Energy's Legal Department.

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**EXTERNAL COMMUNICATIONS**

We must make every effort to provide accurate information to RockRose Energy's external stakeholders, including the media, investors, and the public. We must ensure that all information provided is accurate, complete, and consistent with RockRose Energy's position.

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**FAIR COMPETITION**

We must compete with all applicable competition and without using unfair trade practices. We must ensure that all information provided is accurate, complete, and consistent with RockRose Energy's position.

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**CONFLICT OF INTEREST**

We are responsible for acting in the best interest of RockRose Energy. We are prohibited from engaging in any activity that could create a conflict of interest with RockRose Energy's business or activity.

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**CORPORATE GOVERNANCE & INTERNAL CONTROLS**

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**DATA PRIVACY**

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**ENVIRONMENT**

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**CONFLICT OF INTEREST**

We are responsible for acting in the best interest of RockRose Energy. We are prohibited from engaging in any activity that could create a conflict of interest with RockRose Energy's business or activity.

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**CORPORATE GOVERNANCE & INTERNAL CONTROLS**

We must make every effort to provide accurate information to RockRose Energy's external stakeholders, including the media, investors, and the public. We must ensure that all information provided is accurate, complete, and consistent with RockRose Energy's position.

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**DATA PRIVACY**

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**ENVIRONMENT**

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Opportunities.Enhanced.



# Q&A



Opportunities. *Enhanced.*



# Company Contacts

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## **Joint Broker**

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